

## **PLAN OF ACTION FOR OPERATIONALISING THE HUMANITARIAN-DEVELOPMENT-PEACE NEXUS**

On 20-21 October 2016, in response to commitments made at the World Humanitarian Summit (WHS), the Inter-Agency Standing Committee's Task Team on the Humanitarian-Development Nexus in Protracted Crises and the UN Working Group on Transitions held a joint workshop in New York to increase collaboration amongst humanitarian, development and peace actors.

As a key outcome of the workshop, the participants developed a roadmap proposing that country teams be invited to express interest in implementing the humanitarian-development-peace (HDP) nexus, while the UNWGT and IASC will provide support through the development of guidance materials for joint analysis (including context/conflict, vulnerability and risk analysis) and strategic joined up planning towards context-specific agreed collective outcomes for the short-, medium- and long-term, as needed. It was also agreed that the IASC and UNWGT would develop common messaging on the HDP nexus and its impact on the new way of working, and communicate these messages a broader range of stakeholders including the World Bank and Member States. These messages are aimed to seek stronger partnerships on the new way of working and support field implementation.

The Plan of Action outlined below is based on the Roadmap, and details activities to operationalise the implementation of the HDP nexus in the field and required complementary activities at the global level.

<p style="text-align: center;"><b>Outcome:</b></p> <p style="text-align: center;"><b>Humanitarian, development and peace actors in countries adopt a new, coherent and mutually reinforcing way of working that ensures no one is left behind as part of the Agenda 2030.</b></p>	TIMEFRAME		
	Short-term (1 year)	Medium-term (2-3 years)	Long-term (4-5 years)
<b>Output 1: Countries for implementation of the new approach self-selected.</b>			
<p><b>Activities:</b></p> <ol style="list-style-type: none"> <li>1. Review of current efforts on HDP nexus in participating countries , if any</li> <li>2. Support of joint analysis and strategic joined up planning</li> <li>3. Review and compilation of lessons learned and good practice to date e.g. CAR, Lebanon, DRC, Sahel</li> </ol>	X X	X	
<b>Output 2: Support for country-level implementation of HDP nexus provided by IASC and UNWGT</b>			
<p><b>Activities:</b></p> <ol style="list-style-type: none"> <li>1. Agreement on the type of support that can be provided from HQ and from which entities</li> <li>2. Issuance of a letter to all RC/HCs in countries going into UNDAF processes, multi-year HRPs and ISFs in the next 2 years, to offer HQ support on implementing the new way of working</li> <li>3. Mapping of HQ-level resources both human (surge capacity, process facilitators) and financial Resources (UN-WB Humanitarian-Development-Peace Nexus Initiative, Peacebuilding Fund, WB-Trust Fund etc.) available to the field</li> <li>4. Inter-agency technical support ( remotely if possible; missions undertaken if requested by country team) provided to country on addressing the humanitarian-development-peace nexus (HDP nexus) including on joint analysis, joined-up planning and advise on financing modalities</li> <li>5. Engage with a second group of self-selected countries to support joint analysis and joined up planning</li> <li>6. Identify concrete programmatic entry points where the new way of working on the HDP nexus could be piloted at the country level e.g. protection, durable solutions for displacement, climate change, conflict prevention, livelihoods, etc.</li> </ol>	X X X	X	

<b>Output 3: New tools developed and existing tools revisited in support of countries implementing the HDP nexus and a community of practice established</b>			
<b>Activities:</b>			
1. Develop quick guidance (e.g. notes, FAQs, tip sheets, etc.) on the HDPN and disseminate amongst partners at field level	X		
2. Develop common outcome indicators to assess progress on implementation	X	X	
3. Organize second joint workshop to draw lessons learned (after 1 or 2 years of implementation) and to discuss pending issues (leadership, coordination, financing, monitoring)		X	
4. Develop an online platform for a community of practice that can be utilised by countries		X	
5. Organize regional workshops to exchange experiences, promote the new way of working and explain the new guidance		X	
		X	
<b>Output 4: Financing incentives for collaboration and address financial fragmentation promoted</b>			
<b>Activities:</b>			
1. Map financial flows and pooled fund mechanisms which support the HDP nexus (see also Output 2.3)	X		
2. Develop a concept note on addressing financial fragmentation		X	
3. Determine areas of engagement with donors following the WHS to reduce financial fragmentation	X		
<b>Output 5: Engagement in global processes in advancing the HDP nexus</b>			
<b>Activities:</b>			
1. Identify and engage with Member State champions to engage in intergovernmental discussions to move forward the HDP nexus	X		
2. Review existing policies, frameworks and protocols and adapt if necessary for dissemination at HQ and to field offices	X		
3. Provide inputs, as appropriate, for UNGA deliberations, QCPR, MoU between Grand Bargain Donors and agencies on HDP, and other relevant processes	X		
4. Encourage partners to consider including HDPN into standard job descriptions of Heads of Offices		X	

<b>Output 6: Partnerships with governments, IFIs, national and international non-governmental organizations (and consortia), civil society, and the private sector strengthened</b>			
<b>Activities:</b> 1. Establish smaller task team to: <ul style="list-style-type: none"> <li>a. Review findings of the UN-WB study on development and conflict prevention and identify key actions to be taken, including to reinforce the UN-WB partnership</li> <li>b. Develop a supplemental note to the UNDAF guidance on strategic HDNP planning to address the disconnect between planners and implementers (including NGOs)</li> <li>c. Develop a module in the UNRC training on strategic HDNP planning and engagement with NGOs</li> </ul> 2. Explore entry points with multi-partner processes, such as the New Deal for Engagement in Fragile States, and Global Initiative on Risk-Informed Development, among others 3. Build on the UN-WB HDNP initiative at country level 4. Review the IASC HDN TT best practices study on HDNP managed by ICVA (TBC) and prepare a compendium of possible collective outcomes, and identify further key actions to be taken to reinforce the UN/NGOs partnership	X	X	X
<b>Output 7: Shared communication narrative on the need for strengthening collaboration among humanitarian, development and peace communities developed</b>			
<b>Activities:</b> 1. Organize NGO consultation, through the consortia, to develop ideas on key messages. 2. Develop and communicate common key messages on a new way of working among humanitarian, development and peace actors for internal and external use. 3. Develop inter-agency quick and context-specific guide on the new way of working among humanitarian, development and peace actors, building on the Commitment to Action. 4. Develop key messages for Principals to engage the new UN SG regarding the new way of working among humanitarian, development and peace.	X	X	X