

Grand Bargain annual self-reporting exercise:

NRC

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Work stream 1 - Transparency

1. Baseline (only in year 1)

Where did your organisation stand on the work stream and its commitments when the Grand Bargain was signed?

2. Progress to date

Which concrete actions have you taken (both internally and in cooperation with other signatories) to implement the commitments of the work stream?

NRC has participated in the webinars and workshop organised by Development Initiative about the IATI Standard.

3. Planned next steps

What are the specific next steps which you plan to undertake to implement the commitments (with a focus on the next 2 years)?

NRC is following closely developments under this work stream given the implications they might have with the work stream 9 on harmonisation of reporting. In the past weeks, DI has been invited and participated to external and bilateral meetings on NRC project on Donor Conditionalities in order to ensure coordination and encourage synergies.

4. Efficiency gains (optional for year 1)

Please indicate, qualitatively, efficiency gains associated with implementation of GB commitments and how they have benefitted your organisation and beneficiaries.

5. Good practices and lessons learned (optional for year 1)

Which concrete action(s) have had the most success (both internally and in cooperation with other signatories) to implement the commitments of the work stream? And why?

Work stream 2 - Localization

1. Baseline (only in year 1)

Where did your organisation stand on the work stream and its commitments when the Grand Bargain was signed?

2. Progress to date

Which concrete actions have you taken (both internally and in cooperation with other signatories) to implement the commitments of the work stream?

NRC is participating to the discussion but we are not, for the time being, planning undertaking any specific initiative.

3. Planned next steps

What are the specific next steps which you plan to undertake to implement the commitments (with a focus on the next 2 years)?

4. Efficiency gains (optional for year 1)

Please indicate, qualitatively, efficiency gains associated with implementation of GB commitments and how they have benefitted your organisation and beneficiaries.

5. Good practices and lessons learned (optional for year 1)

Which concrete action(s) have had the most success (both internally and in cooperation with other signatories) to implement the commitments of the work stream? And why?

Work stream 3 - Cash

1. Baseline (only in year 1)

Where did your organisation stand on the work stream and its commitments when the Grand Bargain was signed?

2. Progress to date

Which concrete actions have you taken (both internally and in cooperation with other signatories) to implement the commitments of the work stream?

NRC is following the discussion through CALP and the global cluster.

3. Planned next steps

What are the specific next steps which you plan to undertake to implement the commitments (with a focus on the next 2 years)?

We are not, for the time being, planning undertaking any specific initiative

4. Efficiency gains (optional for year 1)

Please indicate, qualitatively, efficiency gains associated with implementation of GB commitments and how they have benefitted your organisation and beneficiaries.

5. Good practices and lessons learned (optional for year 1)

Which concrete action(s) have had the most success (both internally and in cooperation with other signatories) to implement the commitments of the work stream? And why?

Work stream 4 – Management costs

1. Baseline (only in year 1)

Where did your organisation stand on the work stream and its commitments when the Grand Bargain was signed?

NRC has conducted a study on donor conditions in 2016 together with Boston Consulting Group. Findings from the study were shared with donors and UN agencies - available here:

<https://www.nrc.no/news/2016/mai/four-key-challenges-affecting-the-entire-humanitarian-sector/>

The study highlighted 4 key challenges for the sector including duplication of management cost.

2. Progress to date

Which concrete actions have you taken (both internally and in cooperation with other signatories) to implement the commitments of the work stream?

During the past months NRC has continued following closely the efforts discussed amongst UNHCR, UNICEF and WFP to harmonise or streamline UN partnership agreements. We stand ready to contribute with pilot initiatives, feedback on changes and suggestions, inputs for improvement. NRC has launched a second phase of the Donor Conditionality project together with Boston Consulting Group. The new study focus on terminology and differences in cost structures. The aim is to provide suggestions for harmonisation starting from an agreed upon terminology and categorisation of costs. We have initiated discussions with NGOs, UN agencies and Donors interested in participating and getting involved in it. The project has been formally presented in the “Reduce duplication and management cost” technical workshop hosted by UNHCR and Japan in March.

3. Planned next steps

What are the specific next steps which you plan to undertake to implement the commitments (with a focus on the next 2 years)?

NRC is currently doing a mapping of cost structures for its donors that need to be completed. Preliminary findings from the study will be shared in June 2017.

4. Efficiency gains (optional for year 1)

Please indicate, qualitatively, efficiency gains associated with implementation of GB commitments and how they have benefitted your organisation and beneficiaries.

5. Good practices and lessons learned (optional for year 1)

Which concrete action(s) have had the most success (both internally and in cooperation with other signatories) to implement the commitments of the work stream? And why?

Work stream 5 – Needs Assessment

1. Baseline (only in year 1)

Where did your organisation stand on the work stream and its commitments when the Grand Bargain was signed?

2. Progress to date

Which concrete actions have you taken (both internally and in cooperation with other signatories) to implement the commitments of the work stream?

NRC has participated in some discussions around this workstream but we are not, for the time being, planning undertaking any initiative.

3. Planned next steps

What are the specific next steps which you plan to undertake to implement the commitments (with a focus on the next 2 years)?

4. Efficiency gains (optional for year 1)

Please indicate, qualitatively, efficiency gains associated with implementation of GB commitments and how they have benefitted your organisation and beneficiaries.

5. Good practices and lessons learned (optional for year 1)

Which concrete action(s) have had the most success (both internally and in cooperation with other signatories) to implement the commitments of the work stream? And why?

Work stream 6 – Participation Revolution

1. Baseline (only in year 1)

Where did your organisation stand on the work stream and its commitments when the Grand Bargain was signed?

2. Progress to date

Which concrete actions have you taken (both internally and in cooperation with other signatories) to implement the commitments of the work stream?

NRC is not directly engaged in this work stream.

3. Planned next steps

What are the specific next steps which you plan to undertake to implement the commitments (with a focus on the next 2 years)?

4. Efficiency gains (optional for year 1)

Please indicate, qualitatively, efficiency gains associated with implementation of GB commitments and how they have benefitted your organisation and beneficiaries.

5. Good practices and lessons learned (optional for year 1)

Which concrete action(s) have had the most success (both internally and in cooperation with other signatories) to implement the commitments of the work stream? And why?

Work stream 7 - Multi-year planning and funding

1. Baseline (only in year 1)

Where did your organisation stand on the work stream and its commitments when the Grand Bargain was signed?

Multi-year funding is key for improving efficiency in the humanitarian sector

2. Progress to date

Which concrete actions have you taken (both internally and in cooperation with other signatories) to implement the commitments of the work stream?

NRC is evaluating impacts of MYF internally and is actively participating in the VOICE Task Force working on the Grand Bargain.

Within the framework of the IASC Humanitarian Financing Task Team, OCHA, FAO and NRC have commissioned a study exploring the scope and implications of multi-year financing. The study is conducted as a follow-up to the OCHA evaluation on multi-year planning and in parallel to OCHA's current rollout of multiyear planning in 7 to 8 countries focusing on developing guidance on multiyear planning including on the work across the humanitarian-development nexus. The basis for the multiyear funding study is the Grand Bargain commitments around multiyear planning and funding. The study aims at capturing evidence of added value, best practices, and innovation, as well as identifying challenges associated with MYF and comprises two sequential stages:

- o Determine to what extent multi-year funding is actually being provided to meet the needs through a desk review and baseline data gathering exercise.
- o Undertake an analysis of multi-year funding and its implications for humanitarian organisations in particular how it affects budgeting, resource mobilisation, relationships with donors, agreements between first-level funding recipients and implementing organisations, possibilities for innovative financing solutions, and operations in the field. This analysis will include MYF that is exclusively for humanitarian response, as well as MYF for humanitarian organisations working across the humanitarian – development – peacebuilding nexus.

Interviews with key stakeholders have been conducted and preliminary findings from the study are currently reviewed by involved agencies.

3. Planned next steps

What are the specific next steps which you plan to undertake to implement the commitments (with a focus on the next 2 years)?

Preliminary findings from the study will be shared in June 2017

Engage individually with key stakeholders to present preliminary findings from the study

Additional synergies with other initiatives focusing on the analysis of MYF in caser study countries are created

4. Efficiency gains (optional for year 1)

Please indicate, qualitatively, efficiency gains associated with implementation of GB commitments and how they have benefitted your organisation and beneficiaries.

5. Good practices and lessons learned (optional for year 1)

Which concrete action(s) have had the most success (both internally and in cooperation with other signatories) to implement the commitments of the work stream? And why?

Work stream 8 - Earmarking/flexibility

1. Baseline (only in year 1)

Where did your organisation stand on the work stream and its commitments when the Grand Bargain was signed?

2. Progress to date

Which concrete actions have you taken (both internally and in cooperation with other signatories) to implement the commitments of the work stream?

Linked to this work-stream NRC has launched a study to map out pooled funds and identify best practices to improve flexibility and access to humanitarian financing. Preliminary findings from the study were presented in Brussels in December to a small group of NGOs, ECHO and EU Trust Fund managers and the full study has been launched at the last IASC HFTT meeting in March 2017.

The study is available here:

"Understanding Humanitarian Funds – Going beyond Country-Based Pooled funds"

3. Planned next steps

What are the specific next steps which you plan to undertake to implement the commitments (with a focus on the next 2 years)?

NRC will continue exploring opportunities for further analysis of the use of pooled funds in the coming months

Present the findings from the study at the OCHA-NGO Platform on CBPF (TBC)

4. Efficiency gains (optional for year 1)

Please indicate, qualitatively, efficiency gains associated with implementation of GB commitments and how they have benefitted your organisation and beneficiaries.

5. Good practices and lessons learned (optional for year 1)

Which concrete action(s) have had the most success (both internally and in cooperation with other signatories) to implement the commitments of the work stream? And why?

Work stream 9 – Reporting requirements

1. Baseline (only in year 1)

Where did your organisation stand on the work stream and its commitments when the Grand Bargain was signed?

NRC has conducted a study on donor conditions in 2016 together with Boston Consulting Group. Findings from the study were shared with donors and UN agencies - available here:

<https://www.nrc.no/news/2016/mai/four-key-challenges-affecting-the-entire-humanitarian-sector/>

In addition, NRC contributed to the Less Paper More aid initiative which provided an overview of the impact of donor conditions, including reporting on NGOs. This could be used as a baseline for future analysis of progress/improvements.

2. Progress to date

Which concrete actions have you taken (both internally and in cooperation with other signatories) to implement the commitments of the work stream?

NRC has contributed to the study commissioned by Germany to Gppi on harmonisation of reporting. A summary of the donor conditionality study is annexed to the Gppi report.

NRC has also participated to the workshop on harmonisation of reporting hosted by Germany and ICVA and volunteered to join the pilot project to test the 10+3 approach.

NRC together with WFP is initiating a bilateral pilot to kick start the testing of the 10+3 approach in some countries where we operate (Kenya, and South Sudan).

NRC committed to further join the larger group of donors and agencies piloting the 10+3 approach in the countries identified in the technical workshop hosted by Germany and Gppi in Berlin.

Key messages have already been shared with relevant country offices to ensure their buy in.

NRC has also produced an infographic to stimulate understanding internally.

NRC is convinced of the importance to look into financial aspects of reporting. Building on findings from the donor conditionality project, NRC has launched the “Money where it counts: harmonise, simplify and save costs” project. The new study focuses on terminology and differences in cost structures. The aim is to provide suggestions for harmonisation starting from an agreed upon terminology and categorisation of costs.

Discussions with NGOs, UN agencies and other Donors have started to engage key actors from the beginning. The project has also been formally presented in the last “Reduce duplication and management cost” workshop organised by UNHCR.

Findings from the study will be further presented in the Harmonisation of reporting Work stream to stimulate discussion building on experience and feedback emerging from the pilot on narrative reporting.

3. Planned next steps

What are the specific next steps which you plan to undertake to implement the commitments (with a focus on the next 2 years)?

NRC has committed to implement the pilot initiative on harmonisation of narrative reporting in at least 3 countries and will contribute providing inputs, feedback and evidence based on programs.

Continue advocating with donors and agencies to join the pilot

Stimulate discussion on harmonisation of financial reporting based on findings from “Money where it counts: harmonise, simplify and save costs” study.

Preliminary findings from the study will be shared in June 2017

This work is strictly linked with the workstream 4

4. Efficiency gains (optional for year 1)

Please indicate, qualitatively, efficiency gains associated with implementation of GB commitments and how they have benefitted your organisation and beneficiaries.

5. Good practices and lessons learned (optional for year 1)

Which concrete action(s) have had the most success (both internally and in cooperation with other signatories) to implement the commitments of the work stream? And why?

Work stream 10 – Humanitarian – Development engagement

1. Baseline (only in year 1)

Where did your organisation stand on the work stream and its commitments when the Grand Bargain was signed?

2. Progress to date

Which concrete actions have you taken (both internally and in cooperation with other signatories) to implement the commitments of the work stream?

3. Planned next steps

What are the specific next steps which you plan to undertake to implement the commitments (with a focus on the next 2 years)?

4. Efficiency gains (optional for year 1)

Please indicate, qualitatively, efficiency gains associated with implementation of GB commitments and how they have benefitted your organisation and beneficiaries.

5. Good practices and lessons learned (optional for year 1)

Which concrete action(s) have had the most success (both internally and in cooperation with other signatories) to implement the commitments of the work stream? And why?