

# Inter-Agency Humanitarian Evaluations of the Drought Response in Ethiopia (2015-2018) and Response to Cyclone Idai in Mozambique (2019)

## **Speakers:**

- Ms. Kelly David, Chair of the IAHE Steering Group & Chief of OCHA's Strategic Planning, Evaluation and Guidance section
- Dr. Julia Steets, Evaluation Team Leader for the IAHE in Ethiopia & Director of the Global Public Policy Institute (GPPi)
- Mr. Jock Baker, Evaluation Team Leader for the IAHE in Mozambique & Independent Consultant

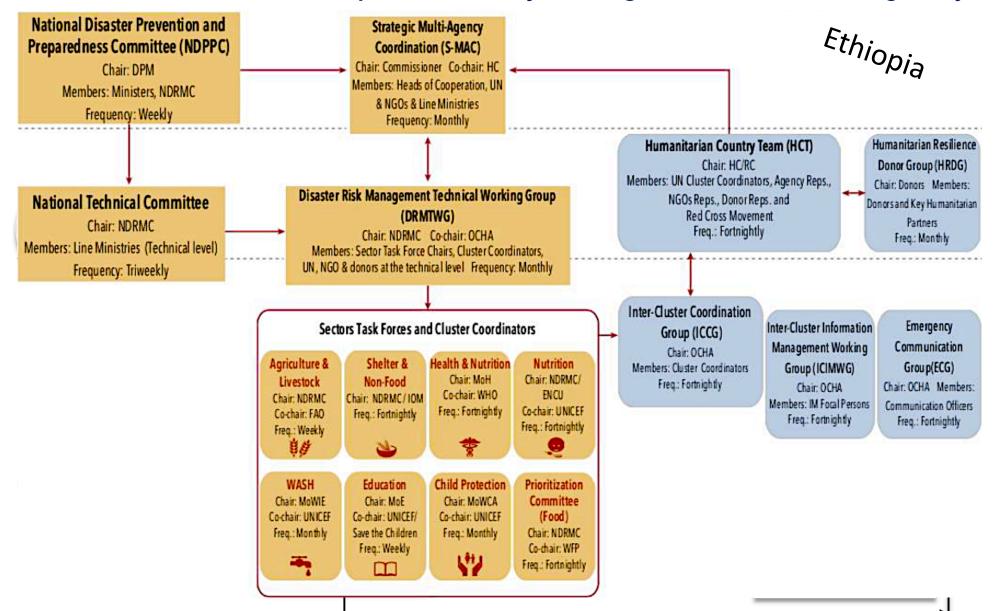
## **Moderator:**

• Ms. Tanja Schuemer-Cross, Humanitarian Affairs Officer, IASC secretariat





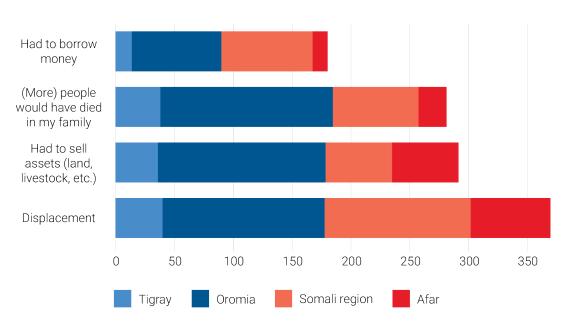
# Stronger coordination and complementarity with government emergency systems



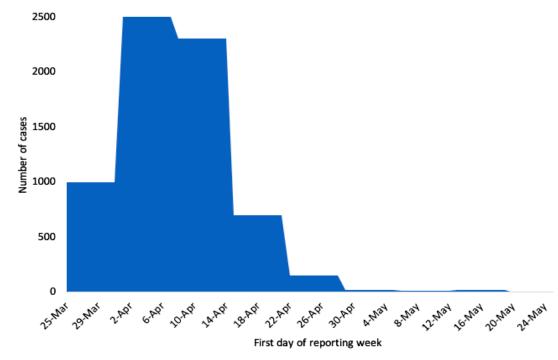
# Improved response capacities saved lives

In *Ethiopia*, 58% of people surveyed believed more people in their family would have died without assistance.

What would have happened if no assistance was provided?



In *Mozambique*, joint action helped to prevent a cholera epidemic which could have been a second disaster.



High turnover of international surge limits quality, continuity and cost-effectiveness of operations.



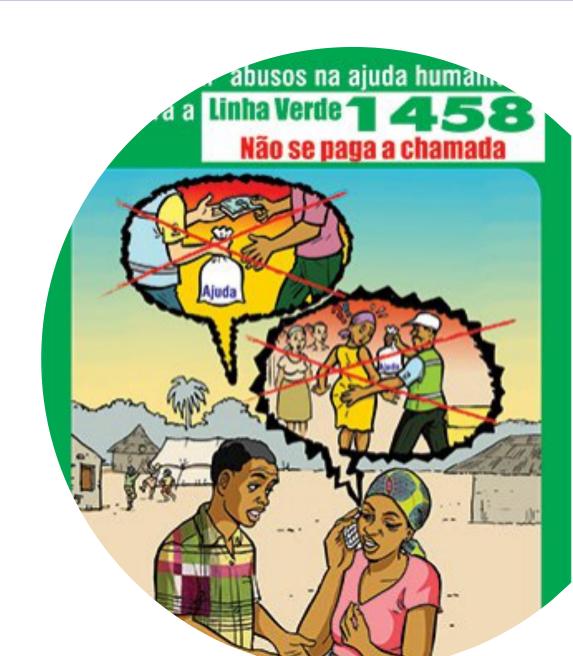
# Increased consideration of protection

In *Mozambique*, PSEA was a priority from day one of the response. Concrete actions included:

- Messaging via community radio stations
- Setting up a PSEA Network,
- Establishment of referral pathways that involved senior leadership
- Interagency Linha Verde complaints and feedback system

In *Ethiopia*, coordination structures and the integration of protection concerns into planning processes gradually improved.



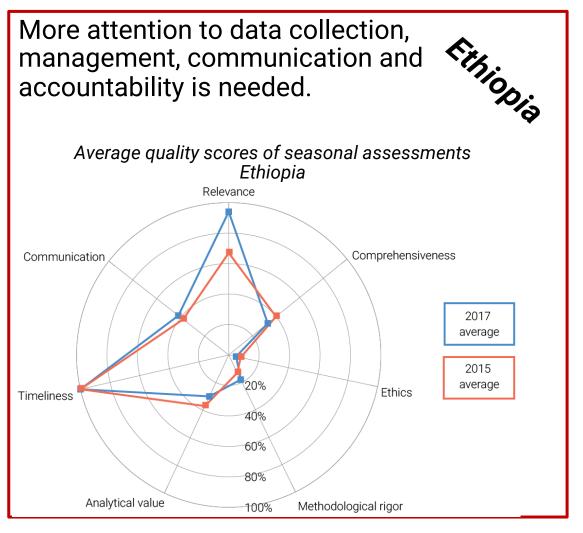


What could we have improved?

...and what we should do differently next time.



# Needs assessment, data management & communication



Despite all the successes, one thing however remained a major challenge. This was the inability to survey the situation critically to determine where people were and what their needs were at that time...

Source: Reflections on the humanitarian response to Cyclone Idai by the Humanitarian Logistics Cluster.



Needs assessment, data management & communication

# **Recommendations: Ethiopia**

Continue efforts to strengthen needs assessments:

- Direct consultations with affected people
- Disaggregated analysis of data
- Triangulation of results of seasonal assessments.

- Improve information management and communication systems to have an updated overview of priority needs of affected communities.
- Ensure that humanitarian and early recovery needs are adequately analyzed and communicated in a timely way.



# Accountability to Affected Populations

		•	M
•	Were you treated with respect while receiving aid?	"Yes": 74%	"Yes" 92%
	Did you know what assistance you would receive?	"Yes": 38%	"Yes": 8%
	Do you know who to complain to / did you receive information on how to use the complaints mechanism?	"Yes": 54%	"Yes": 19%
İ	Was the assistance distributed fairly / was aid distributed equally?	"Yes": 68%	"Yes": 74%
N	Did assistance reach / benefit those who needed it most?	"Yes": 63%	"Yes": 36%



# Accountability to Affected Populations

## Recommendations: Ethiopia

- Provide communities and their leaders with accurate and up-todate information.
- Conduct regular, in-person surveys.
- Offer a phone-based, interagency complaints mechanism.

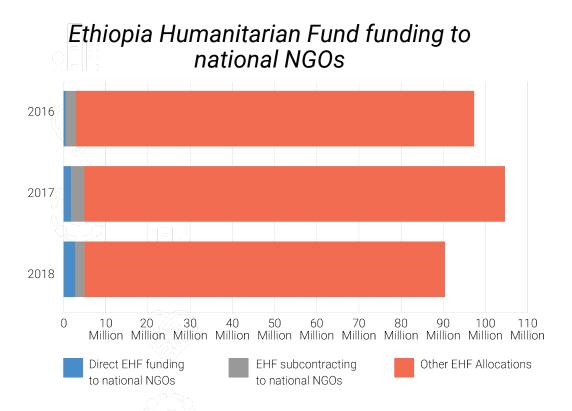
- Systematically include surveys in future IAHEs to give a meaningful voice to communities.
- Incorporate performance benchmarks into scale-up responses that incentivize AAP.



# Involvement of local NGOs and civil society



Low level of involvement of local NGOs and civil society was a weakness in both responses.



In *Mozambique*, lack of involvement of local NGOs and CSOs in preparedness planning and during the scale up limited their role in:

- Community-based preparedness;
- Mobilization of communities for early action; and
- Addressing protection and assistance needs of vulnerable groups.

Source: OCHA EHF Support for National NGOs (2016-2018) Excel Sheet



# Local civil society

# Recommendations: Ethiopia

- Lower the bar for national and local NGOs to access countrybased pooled funds.
- Strengthen the participation of national and local NGOs in coordination fora.

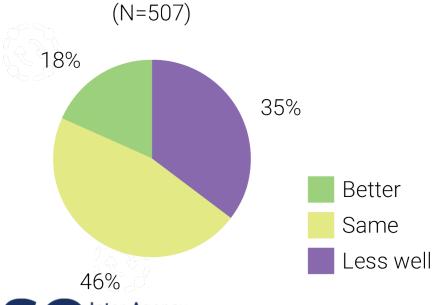
- Develop and implement an engagement and capacity-building strategy for national civil-society stakeholders.
- Work with government counterparts to strengthen CSO involvement in preparedness, early action and response.



# Resilience and early recovery

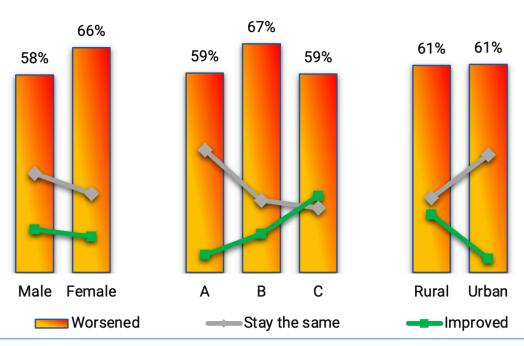
In Ethiopia, efforts to shift the focus of the response to recovery and resilience were frustrated by a lack of funding. Only 18% of households felt that they were in a better position to cope with a similar drought.

# How well would you be able to cope with a similar drought?



**Standing Committee** 

In Mozambique, longer-term recovery programmes had not started 8 months after the disaster. 58% - 67% of households surveyed after the cyclone felt their situation was worse than before.



#### Categories:

A: Affected household and not displaced.

B: Affected household, displaced and returned to their place of origin.

C: Affected household, displaced and resettled.

# Resilience and early recovery

# Recommendations: Ethiopia

- Development actors, in cooperation with the Government of Ethiopia, should increase their investment in resilience and livelihoods.
- Renew efforts to shift the focus of the response to resilience.

- Ensure that both humanitarian and early recovery needs are adequately understood and communicated in a timely way.
- Ensure that the humanitarian community is supporting the priority needs of affected communities, notably households which are struggling to recover.



# What lessons do we still need to learn?

# Lack of systematic learning and continuous improvement was a gap in both countries:

- Most critical aspects highlighted by the IAHE in Ethiopia had been identified previously.
- Only two clusters in Mozambique planned After Action Reviews to capture and apply relevant learning.
- No action plans for the Operational Peer Review or Management Responses for the recommendations in either IAHE have been adopted.



# Learning and applying lessons

# Recommendations: Ethiopia

- Report on progress made in addressing IAHE recommendations.
- Communicate follow-up to affected people.
- Focus the attention of the IASC on analysing and addressing obstacles to change and learning.

- Capture and share lessons for clusters and replicate as appropriate to improve preparedness and achieve a more consistent and integrated performance.
- Require global clusters to carry out After Action Reviews within six months of the Scale-Up activation.
- Follow-up and facilitate utilisation of IAHE lessons and recommendations.





# Where to go for more information?

The Inter-Agency Humanitarian Evaluations of the Drought Response in Ethiopia (2015-2018) and Response to Cyclone Idai in Mozambique (2019) and other valuable resources can be found on the IASC website:

https://interagencystandingcommittee.org/



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