

PROGRESS REPORT

April - October 2019

IASC Results Group 1 on Operational Response

Membership

Org.	Member	Position
OCHA	Mr. Ramesh Rajasingham	Co-Chair / Director, Coordination Division
InterAction	Mr. Julien Schopp	Co-Chair / Director, Humanitarian Practice
IASC secretariat	Mr. Yasin Samatar	IASC secretariat Focal Point / Humanitarian Affairs Officer
FAO	Ms. Rosanne Marchesich	Team Leader, Emergency Response and Rehabilitation
	Mr. Alberto Bigi	Emergency and Rehabilitation officer
ICVA	Ms. Emmanuelle Osmond	Senior Policy Officer
ICVA - IMPACT	Ms. Katie Rickard	Country Coordinator
	Mr. James Schell	Urban and Settlements Programme Manager
ICVA - INTERSOS	Ms. Alda Cappelletti	Director of Programmes
	Mr. Miro Modrusan	Geneva Representative and Policy Advisor
ICVA – Mercy Corps	Ms. Anissa Toscano	Vice President, Humanitarian Leadership and Response
ICVA - Save the Children	Ms. Leah Finnegan	Head of Humanitarian Policy
IFRC	Mr. Stephen Wainwright	Social Inclusion and Protection Coordinator (Centrality of Protection)
	Mr. Nelson Castano	Manager, Operations Coordination (Humanitarian System-Wide Emergency Activation, Coordination and Leadership)
	Ms. Victoria Stodart	Senior Officer, Inter-Agency Coordination (Humanitarian System-Wide Emergency Activation, Coordination and Leadership)
	Ms. Stephanie Julmy	Resilience Coordinator (Early Warning & Preparedness)
InterAction	Ms. Kathryn Strifolino	Senior Manager- Humanitarian Practice
	Ms. Priscilla Yoon	Programme Manager
InterAction - ChildFund	Ms. Carmen Dreyer	Director, Global Safety and Security
InterAction - Concern	Ms. Abby Bruell	Humanitarian Programme and Policy Officer
	Ms. Réiseal Ní Chéilleachair	Head of Advocacy Ireland and EU
InterAction – Mercy Corps	Ms. Angela Owen	Senior Programme Officer
IOM	Mr. Jean-Philippe Antolin	Senior Emergency Preparedness and Response Officer
	Mr. David Preux	Senior Emergency Preparedness and Response Officer
	Mr. Yitna Getachew	Senior Protection Officer
OCHA	Ms. Sofie Garde Thomle	Senior Humanitarian Affairs Officer
OHCHR	Mr. Patrick Rooney	Humanitarian Action Unit Emergency Response Section
	Ms. Chiara Pallanch	Analysis and Early Warning for Crisis Prevention (EWEA)
UNDP	Mr. Roberto Paganini	Programme Specialist, Crisis Response Unit

	Ms. Rebecca Reynolds	Team Leader, Rapid Response and Preparedness
UNFPA	Mr. Ingo Piegeler	Humanitarian Advisor (Humanitarian leadership, HPC tools, and coordination arrangement)
	Ms. Jennifer Chase	GBV AoR Coordinator (Centrality of Protection)
UN-HABITAT	Mr. Filiep Decorte	Deputy Director New York Liaison Office
UNHCR	Mr. Martin Gottwald	Chief, Emergency Policy and Capacity Development Section, Division of Emergency, Security and Supply
	Mr. Jose Alvin Gonzaga	Senior Emergency Policy Officer
	Ms. Elizabeth Eyster	Chief of Section, Division of International Protection
	Mr. Nicolas Brass	Senior Inter-Agency Coordination Officer, Partnership and Coordination Service, Division of External Relations
	Mr. William Chemaly	Focal point of Global Protection Cluster
UNICEF	Mr. Grant Leaity	Deputy Director (EMOPS New York)
	Mr. Segolene Adam (Centrality of Protection)	Chief, Humanitarian Policy
	Mr. Elias Diab (Bureaucratic impediments to humanitarian access)	Emergency Response Coordinator
	Mr. Naqib Sufi (Humanitarian Leadership)	Senior Emergency Response Coordinator
	TBC (Early Warning & Early Action Analysis)	Inter-Agency and Humanitarian Partnerships team
WFP	Ms. Sheila Grudem	Deputy Director
WHO	Ms. Renee Van De Weerd	Chief, Emergency Management and Support
World Bank	Ms. Lobna Hadj	International Affairs Officer

2019 Priority Areas of Work

PRIORITY AREAS OF WORK AS AGREED BY OPAG	CONCRETE DELIVERABLES	STATUS	LEADS	PARTNERS
Review the Humanitarian Programme Cycle tools and monitor field compliance.	Revise Humanitarian Needs Overview (HNO) and Humanitarian Response Plan (HRP) templates with an associated step-by-step guide.	[COMPLETED] Finalized in April 2019.	OCHA	OCHA Heads of Office
Ensure that protection is mainstreamed throughout the humanitarian response, beyond the actions taken by the protection cluster. Agreed, specific and measurable indicators are included within the cluster response and are reviewed within the midterm review process.	RG 1 to provide relevant protection inputs in advance of the IASC Principals horizon scanning on critical protection concerns in selected countries. Concise inputs to be provided to IASC Focal Points and Agency representatives prior to IASC Principals meetings and the EDG's Annual Operational Review.	[ONGOING] Leads discussed and outlined a process to collect and compile RG 1 inputs on critical protection concerns in selected countries to the IASC Principals horizon scanning and EDG Annual Review of Operations to be finalised in first half of 2020.	OCHA InterAction	Child Protection AoR co-Chairs, DRC, IOM, IRC, GPC Coordinator, NRC, OHCHR, UNHCR, UNICEF, WFP
	(i) HCs and HCTs in selected countries to undertake reflection and exchange of lessons learned on implementation of the core requirements of the IASC Protection Policy, based on guidance provided by RG1. (ii) The critical lessons and issues emerging from these reflections will be distilled in a 2-page paper and inform agreed, specific and measurable indicators on the centrality of protection in practice.	[ONGOING] (i) The purpose, approach, and timeline for country level reflections to inform the development of indicators as well as desk reviews and other sources to inform indicator development. Leads also drafted a message to be sent from the OPAG to Humanitarian Country Teams to initiate the country level reflections process. (ii) Indicators will be developed as an outcome of the said reflections to be finalised in first half of 2020.		
	Develop Draft Terms of Reference and a timeline and key milestones for commissioning a review on the IASC Policy on Protection Policy in 2020.	[ONGOING] A first draft of the ToR for this Review would be developed by the end of 2019.		
Address bureaucratic impediments imposed on NGOs to curtail their access and their ability to carry out humanitarian activities <i>[to be done in collaboration with Results Group on Collective Advocacy]</i> .	Document and map bureaucratic impediments and restrictive NGO Law provisions in major humanitarian crises globally.	[ONGOING] Draft mapping finalized in September 2019, further data collection ongoing to be finalized by the end of 2019.	InterAction ICVA	RG3, Save the Children, InterSOS, OCHA, IOM, IFRC, WFP, 11 NGOs/NGO consortia consulted
	Provide normative guidance for HCs and HCTs to mitigate effects of bureaucratic impediments on humanitarian operations.	[ONGOING] This is a follow-up activity to the mapping exercise to be finalised in January 2020.		
Pursue activities to strengthen humanitarian leadership for a more effective and inclusive humanitarian response, while fostering synergies and complementarity with the reinvigorated Resident Coordinator system.	Update the Introduction to Humanitarian Action – A Brief Guide for Resident Coordinators (2015). This is part of the background documents that are shared together with the ERC designation letter to sitting HCs and the ERC letter to newly appointed RCs to articulate the expectations of them in ensuring crisis-affected people rapidly get the humanitarian assistance needed.	[ONGOING] Plans have been developed for inter-agency consultation on the handbook, allowing it to be finalized by January 2020.	OCHA	The handbook will incorporate all relevant guidance being developed across the RGs. EDG, P2P and UNSDG will also be consulted (represented through the

				engagement with UN DCO)
	Convene an inter-agency advisory team to support the development of and contribution to the 1 st RC Induction Briefing held since the implementation of the reinvigorated Resident Coordinator system. Strengthen linkages with DCO on aspects related to leadership and the development system reform and ensuring that field leaders are aware of the expectations of them and support available by the IASC for their humanitarian coordination function.	[ONGOING] A proposal is being developed by OCHA following consultation with DCO. This proposal will be shared with the inter-agency advisory team by end October.	OCHA	RG3
	Review and provide guidance on the identification (circumstances), development (tailored support for sitting DHCs) and accountability (guidance to manage the relationship and accountability of the DHC to the HC and HCT) of Deputy Humanitarian Coordinators for consideration by the IASC Principals.	[ONGOING] Initial consultations have been held with DHCs to hear more on what type of guidance and/or support will be helpful to be finalised in first half of 2020.	OCHA UNDP UNHCR ICVA	RG2, RG3, RG4, EDG, P2P
	Develop a communication and outreach campaign in support of broadening, deepening and diversifying the pool of candidates for inter-agency senior field coordination leadership functions.	[ONGOING] Discussions held with OCHA, ICVA and InterAction have been held in September and October. Outreach is being planned ahead of the next ERC Call for the HC pool scheduled for December 2019.	OCHA UNDP UNHCR ICVA	RG2, RG3, RG4, EDG, UNSDG
Determine how to strengthen the IASC Early Warning and Early Action Analysis and ensure that the “early action” aspect is prioritized by the various IASC structures (including the IASC and the EDG).	The Early Warning, Early Action and Readiness (EWEAR) group ¹ will be composed of two closely linked sub-groups: Early Warning; and Preparedness, Early Actions and Readiness groups.	[CONTINUOUS]	WFP	EDG, Early Warning expert group
	1. The Early warning sub-group will continue to identify, analyse and prioritise emerging risks and publish bi-annual EWEAR analysis report.		WFP	
	2. The Preparedness, Early Action and Readiness sub-group will: <ul style="list-style-type: none"> - Provide preparedness/readiness inputs for risks to be discussed by the analyst group in order to inform the prioritisation of the EWEAR report; - Identify and consolidate suggested IASC readiness and early actions and support required, through consultation with field offices, following the identification of prioritised risks, and ahead of the EDG and Principals meeting, in order to inform the discussions at the EDG and Principals meetings; - Provide regular update reports on actions taken regarding EWEAR risks (including ensuring closing feedback loop to the Early Warning analyst group); - Ensure information-sharing across the members of the sub-groups on the various Early Action platforms, Task Forces and networks (e.g. Early Action Focus Task Force, REAP, CERF Early Action) to strengthen the linkages between risk analysis and early actions. 		OCHA UNICEF	
Finalize the revision of the ERP guidance , publish and disseminate the revised ERP guidance upon consideration and endorsement by OPAG.	The Preparedness, Early Action and Readiness sub-group will lead the revision of the ERP guidance, including as relevant Anticipatory Actions.	[ONGOING] A draft expected by early 2020 to be shared with partners for testing.	WFP OCHA UNICEF	(tbd)

¹ The Early Warning, Early Action and Readiness (EWEAR) group is an informal group.

Achievements

- **Achievement 1: Revise Humanitarian Needs Overview (HNO) and Humanitarian Response Plan (HRP) templates with an associated step-by-step guide.**
 - **Overview of achievement/ deliverable:** This new package complements existing IASC HPC Guidance and incorporates good practices and developments achieved over recent years on needs assessments and response planning, as well as commitments made at the World Humanitarian Summit and Grand Bargain.
 - **Potential impact on the ground:** The revised HNO and HRP templates aim to improve the relevance and effectiveness of humanitarian response by: providing a more holistic and inter-sectoral analysis of crisis-affected people's needs and their severity, vulnerabilities, causes, and risks, including a disaggregation based on age, gender, disability and other context-relevant diversity characteristics; strengthening the prioritization of the response based on the needs analysis together with an analysis of the most appropriate and feasible response options, putting the emphasis on combined multi-sectoral and sectoral responses; formulating measurable and attainable strategic objectives that reflect the desired humanitarian outcomes to achieve from the prioritized response; and specifying key indicators, frequency, and roles and responsibilities for regular monitoring of the crisis situation, needs, and achievements of the response throughout the year to the extent possible to improve coherence between humanitarian, development and peacebuilding frameworks through collective outcomes. Its roll-out will be supported through missions, in-person training and targeted on-line sessions, as well as continuous and streamlined remote support.
 - **Complementarity pursued with other Results Groups and/or IASC-associated entities:** GCCG
 - **Engagement/partnerships pursued with non-IASC bodies/partners for the completion of this body of work:** Donors, Grand Bargain.
- **Achievement 2: Document and map bureaucratic impediments and restrictive NGO Law provisions in major humanitarian crises globally.**
 - **Overview of achievement/ deliverable:** This is one of the key areas that the EDG sought the OPAG's support with in the January Annual Review of Operations. The developed matrix reports on host authorities' restrictions and donors driven restrictions broken down per country. About the impediments imposed by host authorities, the matrix reports restrictions affecting personnel (such as visa issues, work permits, imposing quota, individual taxation, etc.), related to access (undue bureaucratic burdens, access fees, beneficiary selections, etc.), restrictions affecting procurements (imports restrictions, selection processes, etc.) and restrictions affecting the organisation itself (registration issues, NGO laws, taxation, over compliance systems, etc.). The mapping of impediments of donors driven restrictions looks at counter terrorism measures (certification, beneficiary vetting, financial modalities, etc.), cost coverage (compliance costs for instance) and partnership (such as interference in partnership selection). The matrix was informed by 11 NGOs and the NGO consortia, and provided 149 inputs spread across 20 different countries: 108 about host authority impediments and 41 on donors driven impediments. While the matrix is due to be a living document and the data collection an ongoing process, the Group has come out with preliminary analysis of the information collected. Further information is currently being collected on lessons learnt about actions and advocacy efforts undertaken to address these impediments. The next step will be to develop a document for HCT members, HCs, Directors and Principals that could guide them on their advocacy about bureaucratic impediments and support prioritising this issues that has become a growing constraint for NGOs.
 - **Potential impact on the ground:** The guidance will target several audiences:
 - **HCTs**, for whom bureaucratic impediments could become a standing item at the agenda to monitor progress, success and failures of actions; to raise awareness within the humanitarian community and strengthen partnership complementarity with UN agencies; to inform about actions taken in other contexts as examples to follow or not;
 - **HCs**: to support them in their advocacy efforts by providing more concrete examples and sharing examples from other contexts;

- **IASC Directors and Principals:** to support their advocacy efforts in solidarity with their NGO colleagues by providing examples of concrete situations faced by NGOs.
 - **Complementarity pursued with other Results Groups and/or IASC-associated entities:** The matrix aimed to scan major contractual clauses imposed by donors and host countries, while Results Group 3 would focus on analysing the impacts of such restrictive measures on humanitarian operations and broader research on these issues and it has been agreed that this information on counter terrorism measures collected by Results Group 1 will be shared with RG3 to feed their efforts on collective advocacy. A guidance note on counter terrorism measures will be developed by RG1 and reviewed by RG3 ahead of its dissemination. The two Results Groups continued working together to avoid possible duplications and harness synergies.
 - **Engagement/partnerships pursued with non-IASC bodies/partners for the completion of this body of work:** In addition to NGOs members of the IASC, NGO fora in country have extensively contributed to the background work and provided an important amount of data.
 - **Follow-up plans:** The matrix has been finalized (though it should remain a living document) and will inform the next step which is the provision of two normative guiding documents for HCs/HCTs to mitigate effects of bureaucratic impediments on humanitarian operations: one capturing global trends to provide better information and to advise collective solutions for leadership both at global and country level; and the other focused on country-level analysis.
- **Achievement 3: Provide relevant protection inputs to IASC.**
- **Overview of achievement/ deliverable:** Provision of concise inputs on critical protection concerns in selected countries will be provided to IASC Principals in advance of their meetings as well as EDG members for their Annual Review of Operations.
 - **Potential impact on the ground:** Protection concerns elevated and is translated as appropriate into more effective support to HCs, HCTs.
 - **Complementarity pursued with other Results Groups and/or IASC-associated entities:** Results Groups 2 and 3, the Global Protection Cluster, Peer to Peer; ProCap.
 - **Follow-up plans:** Ongoing. Protection inputs are to be provided to the next Principals meeting, and the EDG Annual Review of Operations in 2020, after which a reflection will be undertaken to inform whether to continue, adjust/strengthen this practice.
- **Achievement 4: Develop guidance to facilitate the reflection of HCs/HCTs on the IASC Protection Policy to inform agreed, specific and measurable indicators.**
- **Overview of achievement/ deliverable:** HCs and HCTs in selected countries will be supported to undertake reflection and exchange of lessons learned on implementation of the core requirements of the IASC Protection Policy, Critical lessons and issues emerging from these reflections will be distilled in a 2 page paper and inform indicators on the centrality of protection in practice.
 - **Potential impact on the ground:** In-country reflection by senior leadership on key achievements and challenges to implement the IASC Protection Policy to feed into sharing of lessons learned that can be drawn on across contexts, identify possible areas of support needed from global level, and feed in to the development of indicators to assist HCTs, EDGs, HCs with measuring progress on operationalising the centrality of protection.
 - **Complementarity pursued with other Results Groups and/or IASC-associated entities:** Results Groups 2 and 3, Global Protection Cluster, Peer to Peer; ProCap.
 - **Engagement/partnerships pursued with non-IASC bodies/partners for the completion of this body of work:** This will be undertaken at a later stage during the development of indicators.
 - **Follow-up plans:** Ongoing. A country level HCT reflection is scheduled to take place between December 2019 and February 2020, on the basis of which a 2-pager and draft indicators will be put together by March 2020. Indicators that will be developed and adopted in the first half of 2020 on the centrality of protection in practice will be based on the results of country level reflections and other input.

➤ **Achievement 5: Commission a review on the IASC Policy on Protection Policy in 2020.**

- **Overview of achievement/ deliverable:** Draft Terms of Reference and a timeline and key milestones for commissioning a review on the IASC Policy on Protection Policy in 2020.
- **Potential impact on the ground:** Recommendations on how the system is doing, and identification of lessons learned, good practice and measures that can be taken to improve ensuring the centrality of protection in humanitarian action.
- **Complementarity pursued with other Results Groups and/or IASC-associated entities:** Results Groups 2 and 3 and GPC, Peer to Peer, ProCap.
- **Engagement/partnerships pursued with non-IASC bodies/partners for the completion of this body of work:** Planned in the next stage, once draft ToR have been agreed by IASC entities.
- **Follow-up plans:** Ongoing. Draft ToR to be completed by December 2019 along with proposed next steps and opportunities leading up to the Review in 2020, including the preparation to commission a review of IASC Protection Policy implementation.

➤ **Achievement 6: Strengthen the IASC Early Warning and Early Action Analysis.**

- **Overview of achievement/ deliverable:** New structure, reporting lines, (co-)leads and key deliverables clarified with OPAG, Results Group 1 and EDG. In terms of progress from the EW group side:
 - First yearly bi-annual face-to-face meeting held on 3-5 April; analysis report issued and discussed at EDG horizon scanning call on 22 May
 - Regular analysis exchange calls between analysts held
 - Second bi-annual face-to-face meeting held 9-11 October and planned to be issued to EDG on 8 November
 - Inclusivity of group strengthened including new active partners (e.g. ICRC, IFRC-IRI, ICVA, UNFPA) and continuous expansion ongoing (e.g. WMO on the climate risk side)
- **Complementarity pursued with other Results Groups and/or IASC-associated entities:** OPAG, EDG, Results Group 1, Early Warning expert group.
- **Engagement/partnerships pursued with non-IASC bodies/partners for the completion of this body of work:** UNOCC, ACAPS.
- **Follow-up plans:** Overall plans are to strengthen links to early actions and with donors; support HC/RC and field; further strengthen collaboration within the EWEAR analyst group, including information exchange and potential joint missions; and further strengthen inclusivity of the group and methodology, including with focus on health and climate risks. Further plans to strengthen the link to action and dissemination will be carried out:
 - EDG Chair: Disseminate the report to EDG, IASC Secretariat, RDs and RCs/HCs. Follow up calls to selected donors (together with relevant agencies)
 - EDG Chair and Secretariat: Continue having the EWEAR report as a standing agenda point at the IASC Principals meeting (max 10-15m scan the world session).
 - EDG Chair: Include at the EDG Annual Operational Review forward-looking sessions on the most serious risks featured in the report.
 - The EDG to facilitate the organisation of briefings to the RCs/HCs by a representative of the EWEAR group to ensure the dissemination of the analysis and offer technical support of the EWEAR group.

➤ **Achievement 7: Update the Introduction to Humanitarian Action – A Brief Guide for Resident Coordinators (2015)**

- **Overview of achievement/ deliverable:** Consultations have been undertaken to update the “Introduction to Humanitarian Action – A Brief Guide for Resident Coordinators” booklet. Once finalized, the Guide will be shared with all newly appointed Resident Coordinators accompanying the Emergency Relief Coordinator’s letter to them setting out his expectations of their humanitarian coordination responsibilities, should international humanitarian assistance be required and in leading prior to the necessary preparedness activities with the UNCT and humanitarian actors.

- **Complementarity pursued with other Results Groups and/or IASC-associated entities:** The draft Guide will be shared with EDGs and UN DCO for review/comments before being finalized. Once finalized, IASC members will be encouraged to share widely with their teams on the ground across the 128 countries where there is a sitting RC.
- **Follow-up plans:** Ongoing – in terms of next steps, OCHA will be sharing initial drafts of the content within the sub-group and with the other RG sub-groups.

➤ **Achievement 8: Contribution to the RC Induction Briefing taking place week of 11 November 2019 in New York organized by UN DCO**

- **Overview of achievement/ deliverable:** Work is underway to ensure contributions of humanitarian actors to the first RC Induction Briefing since the implementation of the reinvigorated RC system. IASC contributions are to ensure that DCO considers a humanitarian module that outlines for first time Resident Coordinators their humanitarian coordination responsibilities, as well as ensure they are aware of the latest guidance around the four IASC cross-cutting priority areas: Protection, PSEA/SH, GBV and AAP.
- **Complementarity pursued with other Results Groups and/or IASC-associated entities:** The input to the RC Induction Briefing is being sought from an inter-agency advisory team composed of IASC members, taking into account guidance being developed across the Results Groups in the four IASC priority areas. It will enable newly appointed RCs to be aware of their leadership responsibilities and the support from the IASC that is available for them to lead effective humanitarian preparedness activities in-country and when international humanitarian assistance is required.
- **Follow-up plans:** Ongoing – in terms of next steps, OCHA will be sharing the latest draft agenda for the induction briefing with the sub-group and tailored asks to the other RG 1 sub-groups for key guidance and components to be highlighted in the 'humanitarian module' of the Induction Briefing.

➤ **Achievement 9: Review and provide guidance on the 'life-cycle' of Deputy Humanitarian Coordinators**

- **Overview of achievement/ deliverable:** Initial consultations have been held with DHCs to hear more on what type of guidance and/or support will be helpful. Work is also underway to contribute to the guidance on the accountability framework between the HC and the DHC as well as the DHC with the HCT, enabling the effectiveness of the DHC in contributing towards improved responses and driving collective action that saves lives of crisis-affected people. Initial consultations have been held with DHCs in three different countries to hear more on what type of guidance and/or support will be helpful.
- **Complementarity pursued with other Results Groups and/or IASC-associated entities:** The draft guidance will be consulted with members of the Leadership RG 1 sub-group, EDG and P2P. The planned 2020 HC Retreat will provide an opportunity to ground through the guidance with sitting DHCs and the HCs they report to.
- **Follow-up plans:** Ongoing – in terms of next steps, work is underway for an initial review to be undertaken by OCHA. This is foreseen to be a longer- term initiative that would continue into 2020 as a priority for the RG 1 Leadership Sub-Group.

➤ **Achievement 10: Communication and outreach campaign to broaden talent HC pool of candidates for leadership roles in terms, gender, diversity as well as occupational groups**

- **Overview of achievement/ deliverable:** Consultations have been held with IASC members in September and October and outreach is being planned ahead of the next ERC Call for the HC pool scheduled for December 2019. Building on a successful HC Pool call in 2019, an outreach campaign is underway for the last quarter of 2019 to identify potential candidates to expand the High Potential Pool (HiPo) that would be supported towards the Resident Coordinator leadership track by IASC partners and for non-UN members by OCHA.
- **Complementarity pursued with other Results Groups and/or IASC-associated entities:** This will require a whole-of-IASC approach, along with collaboration with UN Secretariat entities that support the various leadership roles - DPPA/DPO (for DSRSGs) and UN DCO (for RCs).

- **Follow-up plans:** Ongoing – in terms of next steps, OCHA will be sharing the communication/outreach plan within the RG Leadership Sub-Group and with the EDGs.

Forward-Looking Priority Areas of Work for 2020

All priority areas of work agreed by OPAG in 2019 will continue to be followed up in 2020, while the following two priority areas of work for 2020 are added in light of potential synergies with relevant Grand Bargain workstreams and other key initiatives. These priority areas of work were approved as part of the IASC biennium workplan and therefore prioritised for 2020.

PRIORITY AREAS OF WORK	CONCRETE DELIVERABLES
Review coordination structures, particularly in protracted crisis situations, to ensure that they are relevant, effective and inclusive.	Review the coordination element of preparedness and response guidance to ensure they are appropriate to all assistance modalities [in collaboration with Grand Bargain workstream 3: Increase the use and coordination of cash].
	Support efforts to operationalize localization, including representation of relevant national and local organizations in coordination structures [in collaboration with Grand Bargain workstream 2: more support and funding for local and national responders].

Additionally, Results Group 1 will continue to keep a close eye on the work being carried out by OCHA [*in collaboration with OCHA's Centre for Humanitarian Data*] to facilitate the development of **joint system-wide operational guidance on data responsibility** to consolidate the current policies and practices of humanitarian partners in the area of data responsibility, with the goal to have the guidance finalized and endorsed by IASC before the end of 2020.

Key Dates

- Results Group face to face meeting on a bimonthly basis.
- Debrief meeting between co-Chairs and Results Group 1 members in late November post OPAG.
