

# **PROGRESS REPORT**

April - October 2019

## **IASC Results Group 4 on Humanitarian-Development Collaboration**

## Membership

Org.	Member	Position
Oxfam	Ms. Marta Valdes Garcia	Co-Chair / International Deputy Humanitarian Director
UNDP	Ms. Rekha Das	Co-Chair / Inter-Agency Early Recovery Advisor
IASC secretariat	Ms. Tanja Schuemer-Cross	IASC secretariat Focal Point / Humanitarian Affairs Officer
	Mr. Yasin Samatar	IASC secretariat Focal Point / Humanitarian Affairs Officer
FAO	Mr. Rodrigue Vinet	Senior Advisor Programme Development and Humanitarian Affairs Liaison Office with the United Nations - Geneva
	Mr. Patrick Jacqueson	Senior Strategic Advisor
ICRC	Ms. Filipa Schmitz Guinote	Policy Adviser, Policy and Humanitarian Diplomacy
	Mr. Samuel Bonnet	Senior Advisor to the Director-General
ICVA	Mr. Marco Rotelli	Representative in Africa
ICVA - IMPACT	Mr. James Schell	Urban and Settlements Programme Manager
ICVA - Save the Children	Mr. Fernando Espada	Head of Humanitarian Affairs
ICVA - World Vision	Ms. Sheri Arnott	Director of Policy
ICVA - Mercy Hands for Humanitarian Aid	Ms. Michela Maccabruni	Regional Coordinator in Europe
IFRC	Ms. Victoria Stodart	Senior Officer, Inter-Agency Coordination (Humanitarian System-Wide Emergency Activation, Coordination and Leadership)
InterAction	Ms. Priscilla Yoon	Programme Manager
InterAction - ChildFund	Mr. Benjamin Phillips	Director, Emergency Management Unit
InterAction - Mercy Corps	Ms. Angela Owen	Senior Programme Officer
IOM	Ms. Sarah Zingg	Stabilization Advisor and Liaison Officer (Transition and Recovery Division)
	Mr. Sam Grundy	Programme Advisor, Transition and Recovery Division
OCHA	Mr. Ignacio Leon-Garcia	Chief, Assessment, Planning and Monitoring Branch
OHCHR	Ms. Maria Andrea Echazu	Coordinator, Cooperation Unit
SCHR	Mr. Gareth Price-Jones	Executive Secretary
UNDP	Mr. Romano Lasker	Programme Specialist, Crisis Interface Team – Crisis Response Unit
	Ms. Anja Bille Baehncke	Programme Specialist, Crisis Interface Team – Crisis Response Unit
UNFPA	Ms. Henia Dakkak	OIC Chief, Humanitarian Office
	Ms. Maryline Py	Humanitarian Specialist
UN-HABITAT	Mr. Esteban Leon	Chief, Risk Reduction Unit / Head, City Resilience Profiling Programme
	Mr. Andre Dzikus	Coordinator, Urban Basic Services Branch Acting Coordinator, Risk Reduction and Rehabilitation Branch
UNHCR	Mr. Nicolas Brass	Senior Inter-Agency Coordination Officer, Partnership and Coordination Service, Division of External Relations

UNICEF	Ms. Segolene Adam	Chief Humanitarian Policy Section (EMOPS New York)
	Ms. Cecilia Sanchez Bodas	Programme Specialist (Programme Division, HATIS, New York)
WFP	Ms. Rebecca Richards	Chief, Humanitarian Crises and Transitions Unit
	Ms. Marie-Helene Kyprianou	Inter-Agency Affairs Officer, External Partnerships – WFP Geneva Office
WHO	Mr. Guillaume Simonian	Inter-Agency Focal Point, Health Emergency Programme, Emergency Operations Department
World Bank	Mr. Jos Verbeek	Special Representative to the WTO and UN, Geneva
	Ms. Lobna Hadj	International Affairs Officer
DCO (special guest)	Ms. Agnese Spiazzi	Coordination Officer
DI (special guest)	Mr. Angus Urquhart	Humanitarian Lead
	Ms. Sarah Dalrymple	Senior Policy & Engagement Advisor
JIPS (special guest)	Ms. Natalia Krynsky Baal	Coordinator
ILO (special guest)	Mr. Federico Negro	Coordinator, Coordination Support unit for Peace and Resilience
	Mr. Matteo De Simone	Coordination Support unit for Peace and Resilience
OECD (special guest)	Mr. Hugh Macleman	Policy Advisor Crises and Fragility
PBSO (special guest)	Mr. Henk Jan Brinkman	Chief of Peacebuilding Strategy and Partnerships at United Nations Peacebuilding Support Office

## 2019 Priority Areas of Work

PRIORITY AREAS OF WORK AS AGREED BY OPAG	CONCRETE DELIVERABLES	STATUS	LEADS	PARTNERS
Finalize and disseminate <b>guidance on collective outcomes</b> in order to ensure a common understanding of analysis, funding and financial strategies, and effective coordination initiatives <i>[To be done in close collaboration with results from Results Group 5 on Humanitarian Financing]</i> .	Finalize the light conceptualisation on collective outcomes as a contribution to the ongoing discussion on collective outcomes.	<b>[COMPLETED]</b> The light conceptualisation was completed after a final round of consultation. It is seen as a collective contribution by the RG 4 to the deliberations on collective outcomes. It has been disseminated through the IASC website. The document has laid a solid foundation for the next step in developing light guidance on collective outcomes.	WFP	DCO, PBSO, OECD/INCAF
	Identify what further needs to be developed in collaboration with key external stakeholders to concretise and advance guidance on collective outcomes with greater operational specificity (taking into account the issues of gender, prevention, peace, justice and human rights) and develop further.	<b>[ONGOING]</b> A sub-group of RG 4 has been established and is building on previous workshops and collective thinking around collective outcomes. The subgroup includes membership of DCO, OECD, PBSO as well as from RG 5. The aim is to have a light guidance on collective outcomes ready for by the end of the year. The collaboration with RG 5 has also led to the production of joint key messages to donors on quality funding. <b>To be completed by December 2019.</b>	WHO UNHCR	RG 5
Capture and <b>disseminate good practices on humanitarian and development collaboration</b> within the IASC. This should be done in close collaboration with key entities including the Principal-level Joint Steering Committee to advance humanitarian and development collaboration and the United Nations Development Coordination Office (UNDCO) <i>[To be done in close collaboration with Results Group 5 - Humanitarian Financing]</i> .	Consolidate lessons learned and identify good practices (including opportunities for strengthening the sharing of data and adaptation of planning tools) on humanitarian and development collaboration within the IASC as identified in the JSC 7 pilot countries study, the NRC/FAO/UNDP study 2019, the IOM study, the CIC/NYU report on collecting evidence, and the Country Snapshots.	<b>[ONGOING]</b> The group is identifying existing good practices and learning documents and will be working on improving dissemination and exchange. <b>To be completed in 2020.</b>		
	OECD/INCAF/RG 4 workshop on building a common understanding of 'what success looks like' in implementation of nexus approaches and to help strengthen collaboration and complementarity between bilateral and multilateral approaches in taking forward nexus approaches (planned on 8 November)	<b>[ONGOING]</b> Planned to take place on <b>8 November</b> .	IOM OECD	DAC network on conflict and Fragility, INCAF
	Update country snapshots.	<b>[OUTSTANDING]</b> There is an overlap between the country snapshot produced by the IASC and the ones produced by the JSC. A collective approach needs to be found to improve dissemination and reduce potential overlaps. <b>Timeline TBC.</b>		
Finalize the development of an inter-agency guidance on the <b>HDN and its linkages to peace</b> , while safeguarding humanitarian principles <i>[Taking into account UN development system reform]</i> .	Finalize <i>Key Messages on the Humanitarian-Development Nexus and its Links to Peace</i> , completed in March 2019.	<b>[ONGOING &amp; CONTINUOUS]</b> The messages have been <b>submitted to the OPAG for endorsement in August 2019</b> . Following completion of the light guidance on collective outcomes and maturing of the UNDS reform, <b>RG 4 plans to update the Key Messages (first half of 2020)</b> .	RG 4	UNSDG
Upon request, provide <b>support to country operations</b> through a system of <b>pooling capacities</b> ,	Map options for inter-agency support to HCs and HCTs.	<b>[ONGOING]</b> Options for inter-agency support to HDPN has been discussed in RG 4, with further consultations to take place on 5 November. <b>To be completed in December 2019.</b>	Co-Chairs	

including by working with the humanitarian-development nexus community of practitioners, the Joint Steering Committee, among others.	Agree on how/where to provide country support upon request.	<p><b>[ONGOING]</b> A mapping exercise has begun, draft produced in September 2019, whereby RG 4 is collecting information about the HDPN capacity deployed for country support. The purpose is three-fold:</p> <ol style="list-style-type: none"> <li>1) to maintain updated global overview about HDPN support</li> <li>2) to follow the trend of capacities and support over time, help inform about reduce overlaps and cover gaps where required</li> <li>3) to facilitate contact between agencies and organisations in respective regions/countries</li> </ol> <p><b>To be completed in first half of 2020.</b></p>	UNDP	
	Strengthen field practitioners by maintaining and expanding the community of practice Network (HDN CoPN).	<p><b>[CONTINUOUS]</b> The Community of Practice (CoPN) is continuing its work as an informal structure for exchanging experiences, learning and questions. This activity is closely linked with the activity on collective outcomes and the exchange of learning. The CoPN will act as a sounding board for the light guidance. It will also inform the mapping of HDPN capacity and will be a platform to identify good practices and learning to share further. <b>To be completed in first half of 2020.</b></p>	WFP ICVA	
Strengthen the <b>sharing of data and analysis</b> and enable the adaptation of planning tools to support better alignment between country-based humanitarian and development plans <i>[consider doing so for the JSC pilot countries as a starting point. Ensure that this is done in collaboration with Results Group 5 on Humanitarian Financing].</i>	Review and suggest adaptation of planning tools to support better alignment between country-based humanitarian and development plans.	<p><b>[COMPLETED]</b> RG 4 member gave substantial input to the companion documents on HDPN and the CCA of the UNSDCF in <b>August 2019</b>. These documents are corner stones in development planning processes.</p>	All	UNSDCF

## Achievements

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**Overall achievement in strengthening humanitarian-development collaboration:** The Results Group 4 on Humanitarian-Development Collaboration is a unique group within the IASC. The topic cuts across the development and the humanitarian constituencies and by nature calls for a broader set-up than regular IASC groups. In order to not only preach about the humanitarian-development nexus but also practice it, the membership of RG 4 was early on expanded to include humanitarian IASC stakeholders as well as non-IASC stakeholders from the development community. This includes the UN Development Cooperation Office (DCO) and the Office of Peace Building Support (PBSO). Both agencies are members of the Joint Steering Committee on Advancing Humanitarian-Development Collaboration and have agreed to ensure connectivity with the JSC. The Organisation for Economic Co-operation and Development (OECD), which has this year issued a recommendation on the Humanitarian-Development-Peace nexus is also a member of RG 4 through the International Network for Conflict and Fragility (INCAF) secretariat. As of recent RG 4 also has membership of a national Iraqi NGO. RG 4 includes members of RG 5, and participate in some RG 5 activities, to strengthen the cross fertilisation of both groups.

### ➤ Achievement 1: On the road to developing a guidance on collective outcomes

- **Overview of achievement/ deliverable:** Based on the contribution of the humanitarian community to an initial conceptualisation of the preconditions for collective outcomes, which was generated in a WFP hosted workshop in 2018, RG 4 members decided to further build on the deliberations and develop a more comprehensive yet light guidance. WHO and UNHCR are spearheading this activity in a constructive and inclusive manner. A subgroup has been formed under the RG 4, where humanitarian actors as well as key development actors, such as Development Cooperation Office, Peace Building Support Office and the OECD/INCAF, together are providing input to a light guidance on collective outcomes. This guidance would serve both the IASC as well as the JSC, as well as other members like OECD. It is agreed that this guidance will be a joint UN JSC and IASC product. OECD DAC INCAF Secretariat will also organize a formal consultation with OECD DAC donors to ensure coherence between the IASC/UN vision and the OECD vision. 4 rounds of consultations delivered an outline of the guidance. A consultant was hired to manage bilateral consultations with all constituencies. Final product will be delivered by end of December.
- **Potential impact on the ground:** The demand for guidance from field colleagues, RC/HCs as well as HQ staff is high across all organisations and agencies. The guidance will provide points, on how to formulate or validate/confirm comprehensive collective outcomes taking into consideration humanitarian, development, peace, protection, human rights and other essential elements. This can help humanitarian, development and peace actors in their pursuit of collective outcomes.
- **Complementarity pursued with other Results Groups and/or IASC-associated entities:** To ensure coherence and capitalise on synergies, RG 4 has invited members of RG 5 into the subgroup. Collaborating with RG 5 on collective outcomes will amongst others assist in the deliberating thoughts around financing the nexus/financing of collective outcomes.
- **Follow-up plans:** Once finalised, a plan for roll out will be elaborated.

### ➤ Achievement 2: Finalisation of Key Messages on humanitarian-development nexus and links to Peace

- **Overview of achievement/ deliverable:** A process that started in 2017 and after two years of consultation through the IASC Task Team on Humanitarian-Development Collaboration as well as the UN Development Group, the Key Messages on Humanitarian-Development nexus and its links to Peace, was finalised. The document – which was already endorsed by the UNDG in March 2019 - has been submitted for endorsement to the IASC OPAG as a living document that will evolve with the developments and learning harvested. . Except for one comment received from OPAG members (not a red line but a request to add a foot note on the nature of their IASC membership), no red line comments to the Key Messages were presented by OPAG members. In September 2019 the OPAG co-chairs however did not endorse the key messages. The OPAG co-chairs suggested changes to the document in order to endorse. RG 4 members felt that any changes to the document at this point would re-open an otherwise completed and consolidated product. This would result in a prolonged period of exchange, revision and editing considering the evolution of the Nexus landscape, the changes in the IASC RG 4 membership, and the fact that the approval process of the UNSDG would have to be re-opened as well. RG 4 members suggest endorsing the present document as is and as a living document; they also commit to update the Key Messages once the Guidance on Collective Outcomes



has been completed (end of 2019) and as soon as the UN Development Coordination Office (DCO) has shared with field-based partners the UN Development System reform key documents (anticipated for quarter 1 2020).

- **Potential impact on the ground:** Having a collectively agreed message on why the humanitarian-development nexus is vital and how peace is viewed in this regard (challenges and opportunities) is of value to leaders as well as practitioners, it will support informing the narrative with concrete messages as an important step.
- **Complementarity pursued with other Results Groups and/or IASC-associated entities:** The document can be of general use to all IASC constituencies, including other results groups, e.g. RG 5 on humanitarian financing, but also RG 1 on operational response and RG 2 on advocacy. As it has been endorsed by the UNSDG it will also serve entities hereunder.
- **Follow-up plans:** Based on discussions with RG 4 members it has been agreed to re-submit the Key Messages to the OPAG one more time for endorsement, with the commitment to address their points in a new and updated version of the living document with/or relevant complements, to be included in the 2020 work plan.

➤ **Achievement 3: Continued nurturing of a HDPN Community of Practice**

- **Overview of achievement/ deliverable:** The community of practice network continues its good work of convening HDPN practitioners every two months basis to exchange experiences and practices from the field. The COPN, which is efficiently and constructively co-chaired by ICVA and WFP, is welcomed and appreciated by many practitioners. The group is now a sounding board for the collective guidance work. Over the past years the co-chairs have collected an abundance of detailed data on progress and challenges in various countries, which is very valuable for learning and informing policy steps.
- **Potential impact on the ground:** The COPN already has an impact on the ground, by being one of the few bodies (if not the only) that convenes HDPN practitioners across the UN and NGO families. It has provided a platform for information sharing and learning as well as a valuable forum for capturing and managing knowledge.
- **Complementarity pursued with other Results Groups and/or IASC-associated entities:** The knowledge, experience and information generated in this particular COPN can also benefit the work on the nexus in the RG 5 as well as in other IASC and non IASC entities.
- **Follow-up plans:** Since the beginning of 2019, the CoPN covered 5 countries (Bangladesh, Burkina Faso, CAR, Ethiopia, Nigeria) as well as the pilot countries of the Joint Steering Committee. The CoPN foresees another call before the end of the year. This is in line with the workplan. Appreciation from participants are regularly received, including by NGOs: 'The last meeting was excellent. Thank you so much for organizing!' (NGO COPN member). Now that the CoPN is well established, the potential for amplifying the use of the CoP to further capture good practice close to the field, identify opportunities and ultimately maintaining the good levels of engagement are being analysed.

➤ **Achievement 4: Collective input to the new UNSDCF and CCA guidance**

- **Overview of achievement/ deliverable:** Development Cooperation Office invited RG 4 members to give input to the new UNSDCF companion guides on HDPN and CCA. This was an opportune moment for collaboration between the IASC and the DCO. Despite a very short time line, and with thanks to WHO and UNHCR for facilitating and compiling input, RG 4 members managed to submit collective input to the new UNSDCF and CCA guidance. This is a good practice of enabling the adaptation of planning tools to support better alignment between country-based humanitarian and development plans.
- **Potential impact on the ground:** As the UNSDCF HDPN and CCA guidance will be used by all country teams the IASC input to these was a great opportunity and in particular the companion guide on HDPN which reflects not only the development communities' views, but also the views of the IASC will provide for a more comprehensive field guidance.
- **Complementarity pursued with other Results Groups and/or IASC-associated entities:** This was a unique collaboration between DCO and the IASC.
- **Follow-up plans:** This activity has been completed. It was not a planned deliverable in the RG 4 work plan, however it does correspond well to the objectives of activity 5 in the RG 4 work plan of "Strengthen the sharing of data and

analysis and enable the adaptation of planning tools to support better alignment between country-based humanitarian and development plans”.

➤ **Achievement 5: Joint Key Messages on Quality Funding with RG5**

- **Overview of achievement/deliverable:** In connection with a Grand Bargain meeting (workstream 7+8) on Quality Funding (multiyear, flexible funding and reduced earmarking, RG 5 and RG 4 developed joint key messages for donors, UN agencies and NGOs. The drafting was led by RG 5, and RG 4 members gave input, particularly on financing the nexus. The Key Messages were shared with all stakeholders at the Grand Bargain meeting on Quality Funding held on 19th September in Geneva.
- **Potential impact on the ground:** The document through a friendly format present key messages for donors, on the field it will be useful for leaders to ensure a consistent narrative, in addition, and of key importance would be the influence those messages could have on donors approaches to funding.
- **Complementarity pursued with other Results Groups and/or IASC-associated entities:** This was a collaboration of RG 5 and RG 4.
- **Follow-up plans:** Under consideration

## Forward-Looking Priority Areas of Work for 2020

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At present Results Group 4 plans to continue the focus and conclude the 2019 priority areas of work in early 2020.

## Key Dates

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- OECD/INCAF/RG 4 workshop 8 November 2019 CoPN call in early November
- IASC RG 4 meetings continuing on a monthly basis

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